

Montgomery County, Maryland • Office of Management and Budget



County Executive's FY09 Recommended Capital Budget and FY09-14 Capital Improvements Program (CIP)



Isiah Leggett, County Executive
January 2008

Budget in Brief

Mission Statement

MONTGOMERY COUNTY GOVERNMENT

WE pursue the common good by working for and with Montgomery County's diverse community members to provide:

- A Responsive and Accountable County Government
- Affordable Housing in an Inclusive Community
- An Effective and Efficient Transportation Network
- Children Prepared to Live and Learn
- Healthy and Sustainable Communities
- Safe Streets and Secure Neighborhoods
- A Strong and Vibrant Economy
- Vital Living for All of Our Residents

AS dedicated public servants, the employees of the Montgomery County government strive to embody in our work these essential values:

- | | | |
|-------------------|-----------------|------------------------------|
| ● Collaboration | ● Inclusiveness | ● Knowledge |
| ● Competence | ● Innovation | ● Respect for the Individual |
| ● Fiscal Prudence | ● Integrity | ● Transparency |



Isiah Leggett
ISIAH LEGGETT

www.montgomerycountymd.gov



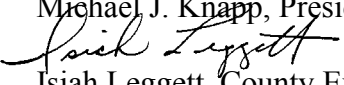
OFFICE OF THE COUNTY EXECUTIVE
ROCKVILLE, MARYLAND 20850

Isiah Leggett
County Executive

MEMORANDUM

January 15, 2008

TO: Michael J. Knapp, President, Montgomery County Council

FROM:  Isiah Leggett, County Executive

SUBJECT: Recommended F09 Capital Budget and FY09-14 Capital Improvements Program

I am pleased to transmit to you, in accordance with the County Charter, my recommended FY09 Capital Budget and FY09-14 Capital Improvements Program (CIP). This CIP supports our shared priorities for excellence in local education at the K-12 and College level, affordable housing, public safety, preserving our infrastructure, expanding our transportation network, promoting economic development, and protecting the environment.

Overall, this CIP addresses our needs for basic infrastructure, education, transportation, and other critical facilities on a schedule and magnitude that is affordable in light of the recent downturn in the local economy. Although this six-year CIP includes an increase of general obligation bond funding of \$150 million, this is a very constrained CIP as reflected in the overall tax supported increase of only 1.2 percent for all agencies and decreases in the CIP for the County Government (9.1 percent) and Montgomery College (10.0 percent).

Children Prepared to Live and Learn

This recommendation maintains our commitment to quality education by supporting critical school capacity, modernization, capital maintenance, and health and safety projects in our public schools. I am recommending 95 percent of the Board of Education's \$1.497 billion request for the six-year period.

My recommendation increases the local share of school funding by \$212.7 million, over a 22 percent increase. General obligation bond funding for school facilities increased by almost \$180 million, a nearly 27 percent increase. This is \$30 million more than the \$150 million increase in bonding capacity that was approved as part of the Council's spending affordability process. This reflects the high priority which we all place on providing our world-class school system with world-class facilities.

The \$1.422 billion Schools CIP Budget I am recommending represents a 17.4 percent increase from the most recent \$1.212 billion six-year program. Included in the recommended six-year total is \$266.6 million in FY09 to fully meet the Board of Education's request for that year. However, in later years, the Board of Education will need to adjust its expenditures to meet the very real fiscal constraints in FY10-12. In order to accommodate this level of increase to the Schools CIP, it was necessary to defer, delay, or reduce projects in other agencies including a reduction to the County Government CIP of 9.1 percent.

I recommend that we continue our investment in expanded facilities at all three Montgomery College campuses to serve the growing student population, and maintain our investment in capital maintenance and information technology resources to preserve and improve the functionality of existing facilities. I am recommending full funding for the Rockville Science Center project which will provide expanded and up-to-date facilities for the science departments and leverage significant state funding. Consistent with our approach to County Government facility projects, I am recommending only design funds for certain College projects because they are not at an advanced stage of the design process where it would be possible to estimate full construction costs with confidence. Because of projected limitations in available State Aid, we have very conservatively estimated the receipt of such aid. We will continue to work with our State delegation to increase state participation in expanding and renovating College facilities. In addition, we are aggressively pursuing Federal Aid for the College.

Safe Streets and Secure Neighborhoods

I am recommending continued funding to complete construction of new or replacement fire stations in Clarksburg, East and West Germantown, Travilah, and Takoma Park. We will continue to work with local volunteer fire departments to relocate the Wheaton Rescue Squad and expand the Burtonsville Station. I have provided funding to begin planning and design to replace or renovate Cabin John # 30, Glen Echo # 11, Glenmont # 18, and Kensington (Aspen Hill) # 25.

This budget includes full funding to complete the 6th District Police Station in the Upcounty area as well as funds to begin planning and design of the replacement or renovation of the 3rd District Police Station in Silver Spring/White Oak, and the 1st, 2nd, and 5th Police District Stations in Rockville, Bethesda, and Germantown.

I am recommending the Judicial Center Annex project at the current approved level to continue planning and preliminary design work. However, the final scope and elements of this project must be consistent with our agreed approach to the consolidation of County facilities in the Rockville Core.

I am recommending that we fully implement the Property Use Initiative plan that I have presented previously to the County Council to re-locate and improve the Public Safety Training Academy and the 1st District Police Station. While this plan will impact the schedule for the PSTA, ultimately it will make it possible for the County to more efficiently and effectively use its existing facilities as well as address other important policy objectives, including supporting transit-oriented development. This initiative includes modifications to other projects as well, which will be discussed later.

An Effective and Efficient Transportation Network

This budget includes continued funding to complete the Silver Spring Transit Center and Montrose Parkway West, as well as increased funding to complete the Montrose Parkway East, Father Hurley Boulevard, Nebel Street, and Woodfield Road Extended. Funding is also included to provide traffic improvements along Randolph Road from Rock Creek to Charles Road and for planning and design of the Goshen Road South project. The completion of these projects will contribute to reducing congestion throughout the County. In addition, funding is included to provide a connection for Thompson Road and Rainbow Drive to improve access for residents in the community. Funding is also provided for new or expanded transit centers at Takoma/Langley Park and Montgomery Mall.

The County's bus transit system is near total capacity. To expand our capacity to provide transit services, we need to provide new and expanded bus depots to park and maintain the bus fleet. Funds are included for the planning, design, and property acquisition for the North County Maintenance Depot. Planning and design funds are also included for the Equipment and Maintenance Operations Center (EMOC) to support doubling of transit ridership by 2020. The location and schedule of the EMOC project is subject to the timely implementation of the County Executive's Property Use Initiative, which will relocate a large portion of the County's industrial uses from the Crabbs Branch Service Park to allow for private, transit-oriented development near the Shady Grove Metro Station.

We are also enhancing pedestrian safety through continued funding of the Annual Sidewalk program and the Sidewalk and Infrastructure Revitalization project. Additionally, we are including funds to construct Dale Drive Sidewalk, begin design and property acquisition for the Falls Road East Side Hiker/Biker Path and for the continued construction of the US 29 Sidewalk projects. These projects will improve pedestrian and cyclist safety and provide alternatives to vehicle travel.

I am recommending additional funding to address important infrastructure projects including replacing the Clarksburg Road and East Gude Drive bridges. I am also proposing to double the

amount of funding for the Resurfacing Rural Residential Roads project and to establish the Rural and Residential Road Rehabilitation project for roads requiring extensive replacement work. The Department of Public Works and Transportation has completed a representative assessment of the County's road network which indicates that a substantial portion of the pavement on the County's rural and residential roads are in need of immediate repairs. It would be shortsighted and imprudent to continue to underfund basic infrastructure maintenance on County roads. This budget also includes full funding to modernize the County's Traffic Signal System which is nearly 30 years old and is vulnerable to a system-wide failure unless it is replaced with a modern, state of the art, traffic control system.

While we have made progress toward our transportation funding goals, we must continue to aggressively pursue additional State Aid to address traffic congestion and capacity, including State financial commitments to construct the Corridor Cities Transitway and the Purple Line.

A Strong and Vibrant Economy

Full funding is included to complete the streetscaping and façade easements in the Wheaton Redevelopment Program. Streetscape and revitalization efforts are recommended to continue in Fenton Street Village, Long Branch, and South Silver Spring to enhance our urban environments. In addition, I am recommending that we establish the Burtonsville Revitalization project to begin planning and design for streetscape, signage, and other improvements.

I recommend continued funding for the business incubator at Montgomery College's Germantown Campus. We are continuing our work under the Life Sciences CIP to redevelop Site II in East Montgomery County, which may include a business incubator as a part of this 115 acre project. After a private development partner for Site II is identified and appropriate planning has been completed, I will transmit my funding recommendations on this project. Also, we are providing the remaining local funding to establish a live music venue to enhance the Arts and Entertainment District in downtown Silver Spring. We are completing work with a private operator who will provide programming at the venue. This project will bolster economic development and the continued revitalization of downtown Silver Spring.

Healthy and Sustainable Communities

This CIP includes an increase of nearly 25 percent to the Stormwater Management program to improve water quality in the County's streams. This includes expansion of our efforts to repair the stormwater management facilities for government facilities and private facilities where the County has obtained easements. These increases are largely funded by the Water Quality Protection fee. My recommendations will also continue support for our nationally recognized Agricultural Land Preservation Program as we make progress toward our goal of protecting 70,000 acres of farmland. We will be initiating efforts in this CIP to enhance the protection of the agricultural reserve through

piloting the acquisition of Building Lot Termination easements. This program will further reduce the amount of agricultural land that can be fragmented by, or developed for, residential uses within the County's agricultural reserve.

I am also recommending adding funding to the CIP of the Maryland–National Capital Park and Planning Commission (M-NCPPC) for the addition of three local parks including the Darnestown Square Heritage Park, Evans Parkway Neighborhood Park, and the Falls Road Local Park. In addition, I am recommending support for M-NCPPC's efforts to enhance Lake Needwood through the removal of sediment and I am adding funding to leverage State Aid to convert the Woodlawn Barn to a visitor's center focusing on the themes of the Underground Railroad and the Quaker experience in Montgomery County.

Due to its aging water and sewer lines and prior deferrals in infrastructure investments, I recommend a total of \$863.9 million for WSSC, consistent with WSSC's proposed budget, including a significant expansion of planned water and sewer replacement and our need to support capital investment at Blue Plains. Water/sewer rates are recommended to increase 9.7 percent this year plus an additional charge, based on meter size (\$20 per month for residential customers), that would be dedicated to much needed infrastructure renewal. This is consistent with the spending affordability limits for WSSC adopted by the Montgomery County Council and the Ten-Year Fiscal Plan scenario proposed by WSSC's Commissioners, although it is higher than the rates recommended by the Prince George's County Council. We will be working over the winter to reconcile the competing views on spending control guidance to WSSC.

A Responsive and Accountable County Government

Quickly and effectively responding to resident requests for services and information is a basic competency of local government. While progress has been made, our employees need modern information technology to provide these services on a daily basis to our residents. For this reason, I am including support for the County Government Technology Modernization project which will fund long needed improvements to the information technology and business processes of the County Government. This project will also support the creation of the 311/Constituent Relationship Management system, which will enable County staff to efficiently and effectively receive, track, and respond to resident requests.

Vital Living for All of Our Residents

Full funding is included in this CIP for the completion of the Olney Library renovations and continuing support is included for the renovation of the Gaithersburg Library, Potomac Library, Wheaton Library, and Davis Library. In addition, I am continuing our support for the Silver Spring Library and Clarksburg Library.

We are including two new recreation projects to address deteriorating conditions in our neighborhood centers through the creation of the Plum Gar Neighborhood Recreation Center project and the Recreation Modernization project, which will provide continued funding for renovations to the neighborhood community center projects. Through the facility planning project, we will be addressing planning for the long term, comprehensive renovation of these facilities. I am also including funds for the completion of the White Oak and Mid-County Community Recreation Center projects and initiating the Wheaton Community Recreation Center project to provide additional recreational opportunities in that portion of the County.

CIP Development and Project Planning

As mentioned above, the development of this CIP included reductions to the County Government and Montgomery College CIP. In part, the declines for these two agencies represent a more realistic assessment of state funding as well as a change in project planning and budgeting. Generally, only planning and design funding is requested until projects have sufficiently progressed in the design phase such that total costs can be confidently estimated.

We believe that requesting project funding after thorough project planning and advanced design have been completed is the best approach to developing projects and communicating accurate information on project costs. However, this approach does understate the total costs of the CIP for County Government and the College because the full costs of site work and construction are not always included. For this reason, it should be understood that a significant portion of the existing bond set-aside should primarily be considered as available for the completion of County Government and College projects. We will be working in the next year with all agencies to clarify and document the various approaches to facility planning, project development, and cost estimating so that there is greater consistency and transparency in our efforts. I will be forming a capital project cost-estimating working group that will include representatives from all agencies and the County Council, the construction industry, and others to facilitate this effort.

Fiscal Summary

The fiscal plan underlying my recommended CIP assumes general obligation borrowing for the six-year period at \$300 million per year, consistent with the Council's Spending Affordability Guidelines (SAG) decision this past fall. I do not recommend increasing SAG in February, and urge the Council to resist pressure to do so. This CIP allocates pay-as-you-go (PAYGO) funding, as a matter of policy, at ten percent of the amount of general obligation bonds to be issued each year, or \$30 million per year. I am recommending a CIP which is consistent with responsible debt capacity levels necessary to ensure continuation of Montgomery County's AAA credit rating.

The Department of Finance's most recent estimates of funds available from the impact tax for schools and transportation, the schools facilities payment, and the increase of the recordation tax for the public schools and Montgomery College as well as Montgomery County CIP projects are included in this recommendation.

Consistent with our past practice, I am recommending prudent bond-funded set-asides for upcoming projects that are known but for which planning is not complete. I am also recommending \$795.5 million in PAYGO, current revenue, recordation tax and school impact tax funding across the six years to complement the use of bonds.

For all agencies, excluding WSSC, this Recommended FY09-14 CIP totals \$3.23 billion for six years, an increase of \$36.2 million, or 1.1 percent from the FY07-12 Amended CIP. This increase is due primarily to increased support for our public schools (\$210.3 million), and M-NCPPC (\$9.6 million), offset by reductions to Montgomery County Government (\$124.9 million), Montgomery College (\$36.2 million), and the Washington Metropolitan Area Transit Authority (WMATA) (\$22.5 million). A portion of the reductions for Montgomery College, WMATA, and the County Government are due to the completion of previously approved projects which no longer appear in the six-year CIP.

For the tax supported portion of the Recommended CIP, the total is \$3.18 billion, an increase of \$37.8 million or 1.2 percent. Impact taxes are recommended at estimated levels and reflect the County Council's recently approved rate increases and the Department of Finance estimates for anticipated revenues based on these rate changes.

My proposals, highlighted in the pages immediately following and detailed in my specific FY09-14 recommendations for projects of County Government, MCPS, Montgomery College, M-NCPPC, WSSC, the Housing Opportunities Commission, and the Revenue Authority, capture the priorities of my administration. Many people have helped to shape the recommendations I bring to you in this budget. I appreciate their efforts and commend their contributions to you. As always, Executive Branch staff is available to assist you in your deliberations on the Capital Budget and CIP.

I wish to thank the members of the regional Citizens' Advisory Boards (CABs), the Board of Education, the College Trustees, the WSSC Commissioners, and the Planning Board for their work. I look forward to discussing with you any policy matters or major resource allocation issues that arise this spring.

Children Prepared to Live and Learn...

- Allocate \$1,422.1 million for school construction, an increase of 17.4 percent which supports 95 percent of the Board of Education's request over six years. This includes \$1,172.1 million of local resources, an increase of \$212.7 million or 22.2 percent compared to the FY07-12 amended CIP.
- Dedicate nearly 47 percent of programmed County general obligation bonds over the six-year CIP to school construction.
- Assume State aid of \$250 million for public school projects over six years.
- Build school-based health and Linkages to Learning centers at Highland and Rolling Terrace Elementary Schools.
- Fund child care centers at Bel Pre and Weller Road Elementary Schools.
- Plan and design wellness centers for Gaithersburg, Northwood, Wheaton and Watkins Mill High Schools.
- Add 20 elementary schools to the County's fiber communications network in FY09.
- Address growing enrollment on the College's Rockville campus by completing the Science Center and design of related facilities.
- Improve the Germantown campus by designing road improvements to Observation Drive and a new access road to support the future Bioscience Education Center.
- Launch a new Capital Renewal project for renovation of aging College facilities.
- Relocate the College's Workforce Development/Continuing Education program to provide space for the growing Nursing and Health Sciences programs on the Takoma Park/Silver Spring campus.
- Support infrastructure projects to improve facilities and safety on all College campuses.



An Effective and Efficient Transportation Network...

- Design and construct a new Silver Spring Transit Center.
- Design roadway improvements along Goshen Road from Girard Street to Warfield Road to reduce traffic congestion and improve pedestrian and vehicular safety.
- Design and reconstruct Randolph Road from Rock Creek to Charles Road to improve pedestrian and vehicular safety and reduce traffic congestion.
- Connect Thompson Road and Rainbow Drive to improve access to Briggs Chaney Middle School and for community residents.
- Build Montrose Parkway East from Parklawn Drive to Veirs Mill Road to relieve traffic congestion and improve vehicular safety.
- Construct a sidewalk along Dale Drive to provide safer pedestrian access to Sligo Creek Elementary School, Silver Spring International Middle School, public transportation and Sligo Creek Park.



- Design and acquire land for a shared-use hiker-biker path along the east side of Falls Road from River Road to Dunster Road.
- Participate in a project with the Maryland State Highway Administration to install pedestrian lighting on Woodfield Road (from Airpark Road to Fieldcrest Road) and at the Rockville Pike interchange with Montrose Parkway/Randolph Road.
- Replace curbs and gutters and sidewalks to support Main Street Montgomery programs, provide pedestrian safety, and ensure ADA compliance.
- Expand resurfacing of rural and residential roads to include the rehabilitation of streets in older communities and transition from the use of micropave and chip seal patching to hot mix asphalt.
- Modernize the central traffic signal control system to provide additional capabilities and tools to optimize traffic flow.
- Replace the existing Clarksburg Road Bridge and rehabilitate westbound East Gude Drive Bridge.

- Start facility planning on four bridge projects and rehabilitate roads and bridges.
- Design the Colesville and North County Maintenance Depot to meet the growing need for road maintenance and bus repairs.

Healthy and Sustainable Neighborhoods...

- Continue streetscape and pedestrian linkages in the Fenton Street Village, Long Branch, and South Silver Spring areas, and begin streetscape improvements in Burtonsville.
- Add three new local parks: Darnestown Square Heritage Park, Evans Parkway Neighborhood Park, and Falls Road Local Park.
- Construct the Silver Spring Civic building.
- Repair damaged stream channels and tributaries in stream valley parks and priority watersheds.
- Address storm drain repair requests from County residents and renovate storm drain outfalls into stream valleys.
- Create Rock Creek Sewer Improvements to renovate sewer lines, initiate Lake Needwood Dam Modifications to dredge sediment, and provide other parks infrastructure maintenance upgrades.
- Support all planned Wheaton streetscaping and facade improvements projects.
- Add the Woodlawn Barn Visitors Center project to inform residents about County history.
- Design and construct low-impact stormwater management devices at County facilities.
- Start upgrade of Little Bennett Golf Course and complete improvements at Falls Road and Poolesville Golf Courses.



- Allocate Community Development Block Grant (CDBG) funding of \$1,251,000 for commercial revitalization efforts in the Fenton Street Village, Long Branch, and South Silver Spring areas.
- Implement the next phase of the Airpark layout plan.
- Begin improvements to DPWT maintenance facilities to ensure compliance with stormwater permit requirements.
- Fund planned lifecycle asset replacement projects to upgrade park infrastructure.
- Enhance wastewater treatment and solids handling facilities at the regional Blue Plains Advanced Wastewater Treatment Plant and improve reliability and reduce treatment costs at the Potomac Water Filtration plant.
- Upgrade the Blue Plains, Seneca, and Damascus wastewater treatment plants for enhanced nutrient removal to meet environmental goals in the Chesapeake 2000 plan.
- Improve water quality and increase efficiency through two new WSSC projects: Shady Grove Standpipe Replacement and Anacostia No. 2 Screening Handling Facilities.



- Increase water main replacement by 112 miles or 55 percent and sewer rehabilitation by 282 miles or 78 percent during the six-year CIP.
- Construct new yard trim and wood waste receiving and processing facility at the closed Gude Landfill.
- Construct new and retrofit old stormwater management controls to prevent property damage, improve water quality, and protect habitat.
- Perform structural repairs for stormwater facilities funded through the Water Quality Protection Fund.

Safe Streets and Secure Neighborhoods...

- Design the new 1st District (Rockville and Potomac areas), 2nd District (Bethesda and Chevy Chase areas), 3rd District (Silver Spring area) and 5th District (Germantown area) Police Stations to replace the County's aging Police Stations.
- Design and construct a new full service 6th District (Gaithersburg/Montgomery Village area) Police Station to replace the existing leased 6th District substation.
- Plan the renovation, upgrade and expansion of the existing Police outdoor firearms range to meet all required State and County firearm training requirements.
- Design and construct a new Animal Shelter near the corner of Muncaster Mill Road and Airpark Road.
- Design and plan relocation of the current Glenmont Fire Station.
- Design an addition to the current Kensington (Aspen Hill) Fire Station #25.
- Complete the West Germantown Fire Station.
- Construct the East Germantown Fire Station.
- Assess the location and schedule of the Public Safety Training Academy as part of the County Executive's comprehensive Property Use Initiative.



Vital Living for All of Our Residents...

- Renovate the Olney and Gaithersburg libraries.
- Design the renovation of the Davis, Potomac, and Wheaton libraries.
- Complete land acquisition and build a new library in downtown Silver Spring.
- Finish planning and construct a new library in Clarksburg.
- Design the renovation of the Plum Gar Neighborhood Recreation Center.
- Continue design of the White Oak and North Potomac Recreation Centers.
- Design the North Bethesda Community Recreation Center.
- Plan and modernize neighborhood recreation facilities.



Affordable Housing in an Inclusive Community...

- Maintain current level of support to improve public housing units.

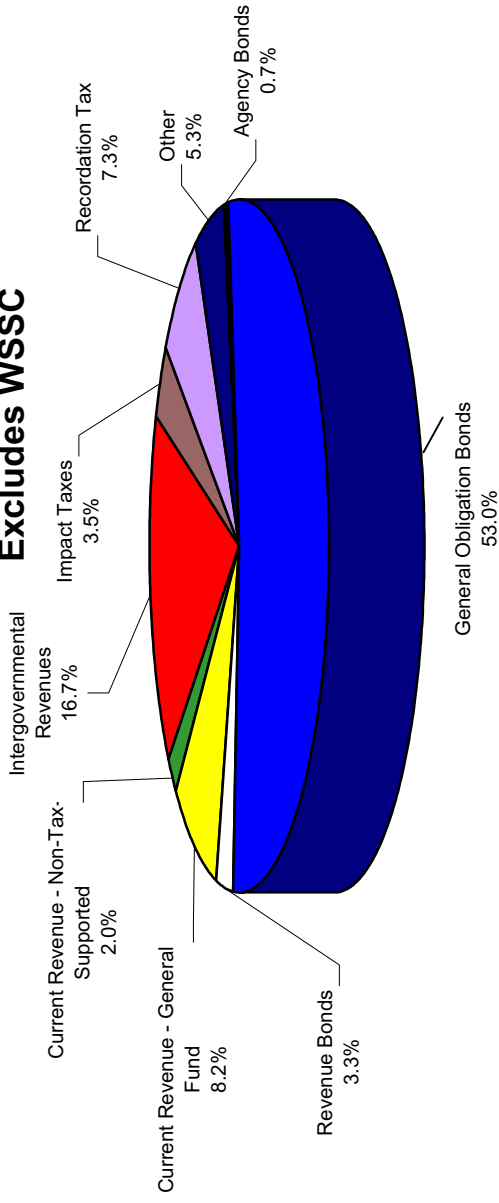
Responsive and Accountable County Government...

- Improve government accountability and service to residents by supporting IT initiatives for an Enterprise Resource Planning system and 311/Constituent Relationship Management system.
- Update life safety systems at County facilities to ensure safety of employees and visitors.
- Design the renovation of the parking garage at 401 Hungerford Drive (HHS building).

Funding the Budget...

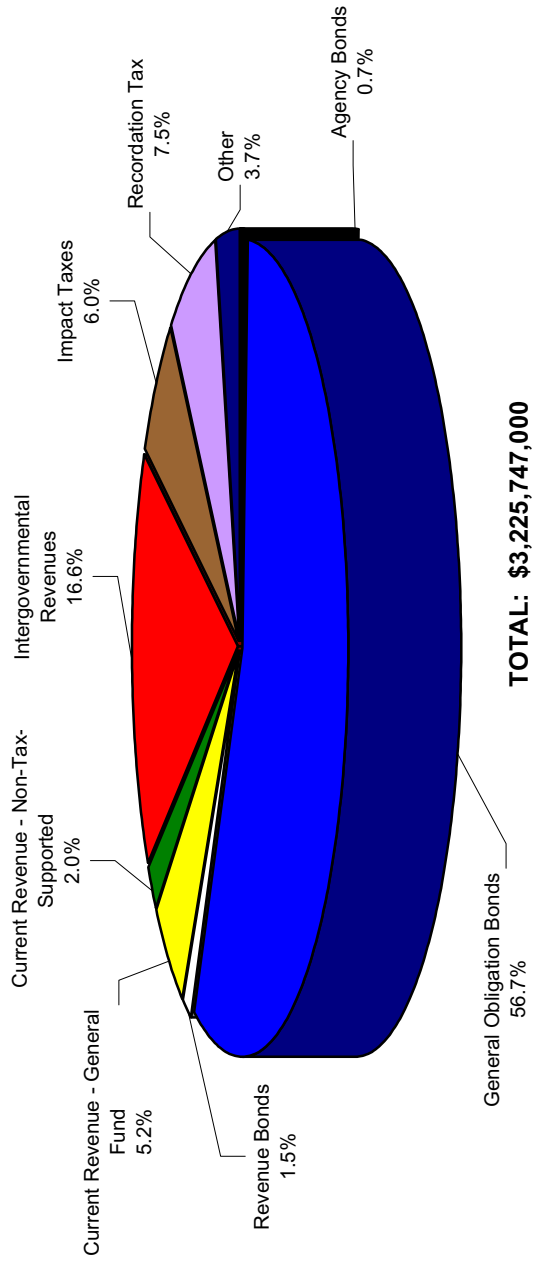
- Recommend a total of \$3.23 billion for the FY09-14 CIP for all agencies excluding WSSC, an increase of \$36.2 million or 1.1 percent from the previous CIP.
- Recommend \$3.18 billion for the tax-supported part of the CIP, an increase of \$37.8 million or 1.2 percent from the previous CIP.
- Recommend \$863.9 million for WSSC, an increase of \$215.9 million or 33.3 percent from the FY08-13 Approved CIP.
- Increase water and sewer rates by 9.7 percent.
- Use all taxes levied on developers for projects that address needs generated by development.
- Keep tax-supported borrowing within prudent limits.
- Increase general obligation borrowing by \$150 million or 9.1 percent from the approved CIP, consistent with Spending Affordability Guidelines.
- Issue debt at levels necessary to ensure continuation of Montgomery County's AAA credit rating.
- Program Park and Planning bonds within the Spending Affordability Guidelines.
- Retain "set asides" of bond-funded fiscal capacity for future requirements.
- Assume State and Federal aid as follows:
 - \$50 million in FY09 for public school construction (State)
 - \$19 million in FY09 for Montgomery College (State)
 - State Transportation Participation (State)
 - Silver Spring Transit Center (State and Federal)
 - Montgomery County Airpark (State and Federal)
- Introduce a fixed Infrastructure Renewal Fee (Ready to Serve Charge) to provide reliable funding dedicated to the replacement and rehabilitation of WSSC's aging water and sewer mains.

FY07-12 Amended Six-Year Funding Excludes WSSC



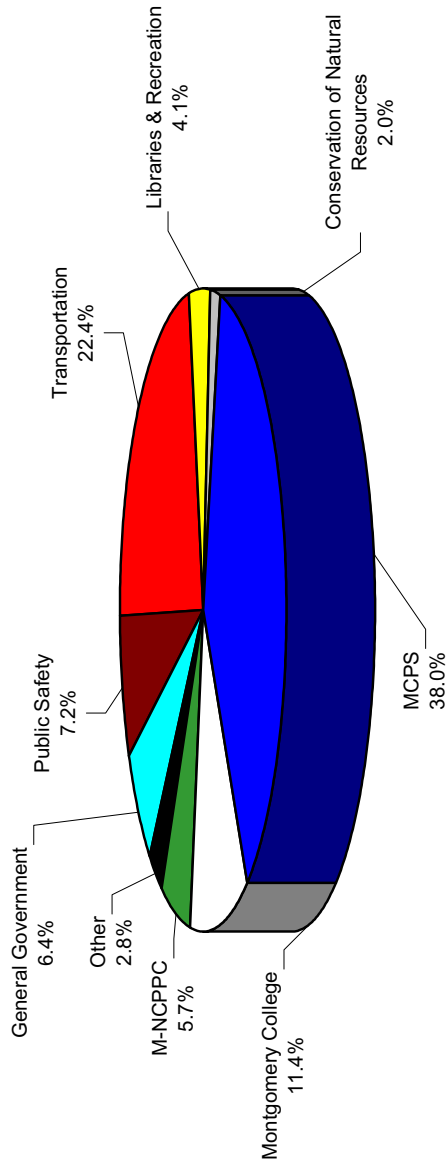
TOTAL: \$3,189,592,000

FY09-14 Recommended Six-Year Funding Excludes WSSC



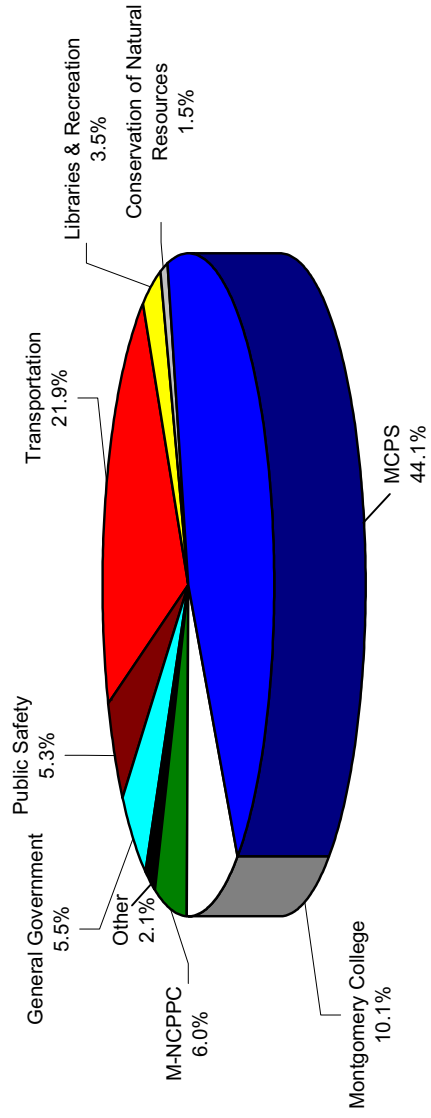
TOTAL: \$3,225,747,000

FY07-12 Amended Six-Year Expenditures Excludes WSSC



TOTAL: \$3,189,592,000

FY09-14 Recommended Six-Year Expenditures Excludes WSSC



TOTAL: \$3,225,747,000

FY09-14 Executive Recommended Capital Improvements Program

All Agency Expenditures (\$000s)

Agency	6 Year Total	FY09	FY10	FY11	FY12	FY13	FY14	Beyond 6 Years
County Government	1,249,150	339,738	271,516	240,697	190,793	103,720	102,686	11,829
HOC	7,500	1,250	1,250	1,250	1,250	1,250	1,250	0
MCPS	1,422,072	266,603	239,754	220,672	238,456	228,127	228,460	461,754
M-NCPPC	192,877	42,484	31,598	35,524	36,193	24,848	22,230	18,746
Montgomery College	326,407	64,398	69,937	23,884	32,327	56,136	79,725	129,016
Revenue Authority	26,741	6,241	6,605	5,095	3,500	5,100	200	0
WMATA	1,000	1,000	0	0	0	0	0	0
WSSC	863,900	164,946	179,302	136,327	148,090	146,016	89,219	84,129
Total	4,089,647	886,660	799,962	663,449	650,609	565,197	523,770	705,474

* County Government includes Transportation, Public Safety, Libraries, Recreation, and Health.

SIX-YEAR CIP EXPENDITURES

BY AGENCY

	FY07-12 AMENDED EXCLUDES WSSC (\$000s)	FY09-14 RECOMMENDED EXCLUDES WSSC (\$000s)	PERCENT CHANGE	PERCENT OF TOTAL RECOMMENDED
COUNTY GOVERNMENT				
GENERAL GOVERNMENT	205,434	177,059	-13.8%	5.5%
PUBLIC SAFETY	229,687	171,612	-25.3%	5.3%
TRANSPORTATION	714,548	707,617	-1.0%	21.9%
Roads, Bridges, Traffic Improvements		399,678	384,779	
Mass Transit - County Programs		86,728	70,734	
Parking Facilities		32,290	26,347	
Other Transportation		195,852	225,757	
SOLID WASTE MANAGEMENT	15,246	13,787	-9.6%	0.4%
HEALTH AND HUMAN SERVICES	6,281	10,967	74.6%	0.3%
LIBRARIES AND RECREATION	131,314	114,171	-13.1%	3.5%
CONSERVATION OF NATURAL RESOURCES	63,152	46,958	-25.6%	1.5%
HOUSING & COMMUNITY DEVELOPMENT	8,367	6,979	-16.6%	0.2%
SUBTOTAL: COUNTY GOVERNMENT	1,374,029	1,249,150	-9.1%	38.7%
OTHER AGENCIES				
MCPS	1,211,719	1,422,072	17.4%	44.1%
MONTGOMERY COLLEGE	362,635	326,407	-10.0%	10.1%
M-NCPPC	183,266	192,877	5.2%	6.0%
HOUSING OPPORTUNITIES COMMISSION	7,250	7,500	3.4%	0.2%
REVENUE AUTHORITY	27,146	26,741	-1.5%	0.8%
WASHINGTON METRO AREA TRANSIT AUTHORITY	23,547	1,000	-95.8%	0.0%
SUBTOTAL: OTHER AGENCIES	1,815,563	1,976,597	8.9%	61.3%
GRAND TOTAL: ALL AGENCIES (excludes WSSC)	3,189,592	3,225,747	1.1%	100.0%
	FY08-13 APPROVED WSSC ONLY	FY09-14 RECOMMENDED WSSC ONLY	PERCENT CHANGE	
WSSC				
WASHINGTON SUBURBAN SANITARY COMMISSION	647,964	863,900	33.3 %	
NOTE: WSSC is governed by State law and is the only agency for which the County Council adopts an annual CIP.				

SIX-YEAR CIP EXPENDITURES

TAX SUPPORTED AND NON-TAX SUPPORTED

	FY07-12 AMENDED EXCLUDES WSSC (\$000s)	FY09-14 RECOMMENDED EXCLUDES WSSC (\$000s)	PERCENT CHANGE	PERCENT OF TOTAL RECOMMENDED
TAX SUPPORTED COUNTY GOVERNMENT				
GENERAL GOVERNMENT	205,434	177,059	-13.8%	5.5%
PUBLIC SAFETY	229,687	171,612	-25.3%	5.3%
TRANSPORTATION	714,548	707,617	-1.0%	21.9%
Roads, Bridges, Traffic Improvements		399,678		
Mass Transit - County Programs		86,728		
Parking Facilities		32,290		
Other Transportation		195,852		
HEALTH AND HUMAN SERVICES	6,281	10,967	74.6%	0.3%
LIBRARIES AND RECREATION	131,314	114,171	-13.1%	3.5%
CONSERVATION OF NATURAL RESOURCES	63,152	46,958	-25.6%	1.5%
HOUSING & COMMUNITY DEVELOPMENT	8,367	6,979	-16.6%	0.2%
SUBTOTAL: COUNTY GOVERNMENT	1,358,783	1,235,363	-9.1%	38.3%
OTHER TAX SUPPORTED AGENCIES				
MCPS	1,211,719	1,422,072	17.4%	44.1%
MONTGOMERY COLLEGE	362,635	326,407	-10.0%	10.1%
M-NCPPC	183,266	192,877	5.2%	6.0%
WASHINGTON METRO AREA TRANSIT AUTHORITY	23,547	1,000	-95.8%	0.0%
SUBTOTAL: OTHER AGENCIES	1,781,167	1,942,356	9.0%	60.2%
TOTAL: TAX SUPPORTED AGENCIES	3,139,950	3,177,719	1.2%	98.5%
NON-TAX SUPPORTED AGENCIES AND FUNDS:				
SOLID WASTE MANAGEMENT	15,246	13,787	-9.6%	0.4%
HOUSING OPPORTUNITIES COMMISSION	7,250	7,500	3.4%	0.2%
REVENUE AUTHORITY	27,146	26,741	-1.5%	0.8%
TOTAL: NON-TAX SUPPORTED	49,642	48,028	-3.3%	1.5%
GRAND TOTAL: ALL AGENCIES	3,189,592	3,225,747	1.1%	100.0%
	FY08-13 APPROVED WSSC ONLY	FY09-14 RECOMMENDED WSSC ONLY	PERCENT CHANGE	
WSSC				
WASHINGTON SUBURBAN SANITARY COMMISSION	647,964	863,900	33.3%	
NOTE: WSSC is governed by State law and is the only agency for which the County Council adopts an annual CIP.				

SIX-YEAR CIP

MAJOR FUNDING CATEGORIES

	FY07-12 AMENDED EXCLUDES WSSC (\$000s)	FY09-14 RECOMMENDED EXCLUDES WSSC (\$000s)	PERCENT CHANGE	PERCENT OF TOTAL RECOMMENDED
FUNDING SOURCE				
GENERAL OBLIGATION BONDS	1,504,631	1,649,154	9.6%	51.1%
GENERAL PAYGO	187,000	180,000	-3.7%	5.6%
AGENCY BONDS	22,959	24,083	4.9%	0.7%
REVENUE BONDS	103,927	48,908	-52.9%	1.5%
CURRENT REVENUE - GENERAL FUND	261,515	168,191	-35.7%	5.2%
CURRENT REVENUE - OTHER TAX-SUPPORTED	21,681	11,489	-47.0%	0.4%
CURRENT REVENUE - NON-TAX SUPPORTED	64,354	65,649	2.0%	2.0%
RECORDATION TAX	233,278	211,475	-9.3%	6.6%
RECORDATION TAX - PREMIUM	0.00	30,819		1.0%
INTERGOVERNMENTAL REVENUES	532,338	534,373	0.4%	16.6%
IMPACT TAXES - Transportation	61,968	65,467	5.6%	2.0%
IMPACT TAXES - Schools	48,300	127,862	164.7%	4.0%
CONTRIBUTIONS	21,635	10,318	-52.3%	0.3%
OTHER	126,008	97,959	-22.3%	3.0%
TOTAL SIX-YEAR CIP	3,189,592	3,225,747	1.1%	100.0%
	FY08-13 APPROVED WSSC ONLY	FY09-14 RECOMMENDED WSSC ONLY	PERCENT CHANGE	PERCENT OF TOTAL RECOMMENDED
WSSC (Note)				
AGENCY BONDS	398,820	382,849	-4.0%	44.3%
INTERGOVERNMENTAL REVENUES	30,671	273,848	792.9%	31.7%
CONTRIBUTIONS	14,359	11,198	-22.0%	1.3%
OTHER	204,114	196,005	-4.0%	22.7%
TOTAL SIX-YEAR CIP	647,964	863,900	33.3%	100.0%
NOTE: WSSC is governed by State law and is the only agency for which the County Council adopts an annual CIP.				

DEBT CAPACITY ANALYSIS (1)

FY09-14 Capital Improvements Program

COUNTY EXECUTIVE RECOMMENDED

JANUARY 15, 2008

GO BOND 6 YR TOTAL = 1,800.0 MILLION

GO BOND FY09 TOTAL = 300.0 MILLION

GO BOND FY10 TOTAL = 300.0 MILLION

	FY08	FY09	FY10	FY11	FY12	FY13	FY14
1 New GO Debt Issued (\$000s)	250,000	300,000	300,000	300,000	300,000	300,000	300,000
2 GO Debt/Assessed Value	1.28%	1.27%	1.25%	1.22%	1.18%	1.15%	1.11%
3 Debt Service + LTL + Short-Term Leases/Revenues (GF)	8.84%	9.33%	9.55%	9.68%	9.77%	9.91%	10.00%
4 \$ Debt/Capita	1,915	2,059	2,186	2,307	2,417	2,513	2,599
5 \$ Real Debt/Capita (FY08 = 100%)	1,915	2,003	2,071	2,128	2,172	2,201	2,221
6 Capita Debt/Capita Income	2.83%	2.96%	3.02%	3.07%	3.10%	3.10%	3.08%
7 Payout Ratio	68.06%	67.64%	67.49%	67.56%	67.82%	68.20%	68.72%
8 Total Debt Outstanding (\$000s)	1,869,238	2,034,451	2,186,064	2,325,820	2,455,295	2,572,910	2,681,670
9 Real Debt Outstanding (FY08 = 100%)	1,869,238	1,979,038	2,070,615	2,145,073	2,207,102	2,254,218	2,292,201
10 Note: OP/PSP Growth Assumption (2)		1.3%	5.6%	4.8%	4.3%	4.9%	3.9%

Notes:

(1) This analysis is used to determine the capacity of Montgomery County to pay debt service on long-term GO Bond debt, long-term leases, and substantial short-term financing

(2) OP/PSP Growth Assumption equals change in revenues from FY08 approved budget to FY09 budget for FY09 and budget to budget for FY10-14

GENERAL OBLIGATION BOND ADJUSTMENT CHART

FY09-14 CAPITAL IMPROVEMENTS PROGRAM COUNTY EXECUTIVE RECOMMENDED AS OF JANUARY 15, 2008

(\$ millions)	6 YEARS	FY09	FY10	FY11	FY12	FY13	FY14
BONDS PLANNED FOR ISSUE	1,800.000	300.000	300.000	300.000	300.000	300.000	300.000
Assumes Council SAG							
Plus PAYGO Funded	180.000	30.000	30.000	30.000	30.000	30.000	30.000
Adjust for Implementation *	209.986	42.857	42.857	32.387	31.482	30.616	29.788
Adjust for Future Inflation *	(81.552)	-	-	(8.519)	(16.666)	(24.457)	(31.909)
SUBTOTAL FUNDS AVAILABLE FOR DEBT ELIGIBLE PROJECTS (after adjustments)	2,108.434	372.857	372.857	353.867	344.816	336.159	327.878
Less Set Aside: Future Projects	279.280	14.430	15.793	26.758	37.497	100.227	84.575
13.25%							
TOTAL FUNDS AVAILABLE FOR PROGRAMMING	1,829.154	358.427	357.064	327.109	307.319	235.932	243.303
MCPS	(857.101)	(156.960)	(143.333)	(136.338)	(150.527)	(136.936)	(133.007)
MONTGOMERY COLLEGE	(151.007)	(33.254)	(34.937)	(8.675)	(13.129)	(24.621)	(36.391)
M-NCPPC PARKS	(75.577)	(14.203)	(11.179)	(16.094)	(15.740)	(10.125)	(8.236)
TRANSPORTATION	(415.909)	(59.459)	(74.220)	(91.154)	(92.487)	(46.748)	(51.841)
MCG - OTHER	(329.560)	(94.551)	(93.395)	(74.848)	(35.436)	(17.502)	(13.828)
SUBTOTAL PROGRAMMED EXPENDITURES	(1,829.154)	(358.427)	(357.064)	(327.109)	(307.319)	(235.932)	(243.303)
AVAILABLE OR (GAP)	-	-	-	-	-	-	-
NOTES:							
* Adjustments Include:							
Inflation =		2.80%	2.70%	2.65%	2.60%	2.55%	2.50%
Implementation Rate =		87.50%	87.50%	90.00%	90.00%	90.00%	90.00%

TAX SUPPORTED CURRENT REVENUES ADJUSTMENT CHART

FY09-14 Capital Improvements Program COUNTY EXECUTIVE RECOMMENDED JANUARY 15, 2008

(\$ MILLIONS)	6 YEARS	FY09 APPROP (1)	FY10 EXP	FY11 EXP	FY12 EXP	FY13 EXP	FY14 EXP
TAX SUPPORTED CURRENT REVENUES AVAILABLE	177.644	53.541	42.328	27.139	21.063	16.421	17.153
Adjust for Future Inflation *	(4.640)	-	-	(0.701)	(1.064)	(1.217)	(1.659)
SUBTOTAL CURRENT REVENUE FUNDS AVAILABLE FOR ELIGIBLE PROJECTS (after adjustments)	173.004	53.541	42.328	26.438	19.999	15.204	15.494
Less Set Aside: Future Projects	-	-	-	-	-	-	-
	0.0%						
TOTAL FUNDS AVAILABLE FOR PROGRAMMING	173.004	53.541	42.328	26.438	19.999	15.204	15.494
GENERAL FUND							
MCPS	(42.614)	(20.052)	(13.112)	(2.100)	(2.450)	(2.450)	(2.450)
MONTGOMERY COLLEGE	(17.506)	(3.681)	(3.681)	(2.513)	(2.419)	(2.606)	(2.606)
M-NCPPC	(15.538)	(3.298)	(2.448)	(2.448)	(2.448)	(2.448)	(2.448)
HOC	(7.600)	(1.350)	(1.250)	(1.250)	(1.250)	(1.250)	(1.250)
TRANSPORTATION	(36.301)	(9.034)	(8.933)	(4.765)	(4.729)	(4.410)	(4.430)
MC GOVERNMENT	(47.064)	(16.564)	(10.755)	(11.162)	(6.003)	(1.290)	(1.290)
SUBTOTAL - GENERAL FUND	(166.623)	(53.979)	(40.179)	(24.238)	(19.299)	(14.454)	(14.474)
ECONOMIC DEVELOPMENT FUND (2)	1.150	1.850	(0.700)	-	-	-	-
MASS TRANSIT FUND	(3.345)	(1.112)	(0.453)	(0.360)	(0.350)	(0.400)	(0.670)
FIRE CONSOLIDATED	(2.136)	-	(0.646)	(1.490)	-	-	-
PARK FUND	(2.050)	(0.300)	(0.350)	(0.350)	(0.350)	(0.350)	(0.350)
SUBTOTAL - OTHER TAX SUPPORTED	(6.381)	0.438	(2.149)	(2.200)	(0.700)	(0.750)	(1.020)
TOTAL PROGRAMMED EXPENDITURES	(173.004)	(53.541)	(42.328)	(26.438)	(19.999)	(15.204)	(15.494)
AVAILABLE OR (GAP) TO BE SOLVED	-	-	-	-	-	-	-

* Inflation: 2.80% 2.70% 2.65% 2.60% 2.55% 2.50%

Notes:

- (1) FY09 APPROP equals new appropriation authority recommended at this time. Additional current revenue funded appropriations will require drawing on operating budget fund balances.
- (2) Reduced appropriation due to funding source re-allocation.

M-NCPPC BOND ADJUSTMENT CHART

FY09-14 Capital Improvements Program COUNTY EXECUTIVE RECOMMENDED JANUARY 15, 2008

(\$ millions)	6 YEARS	FY09	FY10	FY11	FY12	FY13	FY14
BONDS PLANNED FOR ISSUE assumes Council SAG	30.000	5.000	5.000	5.000	5.000	5.000	5.000
Adjust for Implementation *	4.298	0.747	0.747	0.728	0.709	0.692	0.675
Adjust for Future Inflation *	(1.236)	-	-	(0.129)	(0.253)	(0.371)	(0.483)
SUBTOTAL FUNDS AVAILABLE FOR DEBT ELIGIBLE PROJECTS (after adjustments)	33.062	5.747	5.747	5.599	5.457	5.321	5.191
Less Set Aside: Future Projects	9.451 28.6%	0.845	1.577	1.079	1.407	2.298	2.245
TOTAL FUNDS AVAILABLE FOR PROGRAMMING	23.611	4.902	4.170	4.520	4.050	3.023	2.946
Programmed P&P Bond Expenditures	(23.611)	(4.902)	(4.170)	(4.520)	(4.050)	(3.023)	(2.946)
SUBTOTAL PROGRAMMED EXPENDITURES	(23.611)	(4.902)	(4.170)	(4.520)	(4.050)	(3.023)	(2.946)
AVAILABLE OR (GAP) TO BE SOLVED	-	-	-	-	-	-	-
NOTES:							
* Adjustments Include:							
Inflation =		2.80%	2.70%	2.65%	2.60%	2.55%	2.50%
Implementation Rate =		87.00%	87.00%	87.00%	87.00%	87.00%	87.00%

FY09-14 Budgetary Assumptions of State Aid for School Construction (\$000s)

Projects by Category & Priority	FY08	FY09-14	FY09	FY10	FY11	FY12	FY13	FY14
Construction Funding								
Downcounty Consortium ES #28 (Arcola ES)		2,065	2,065					
Parkland MS Modernization		97	97					
Subtotal, Construction	-	2,162	2,162	-	-	-	-	-
Planning & Construction								
Clarksburg Area High School	3,948	-	-					
Downcounty Cons. Elem. School #28 (Arcola)	4,010	-	-					
Great Seneca Creek ES (Northwest ES #7)	6,302	-	-					
Little Bennett ES (Clarksburg/Damascus ES #7)	6,365	-	-					
Northwest High School	4,605	-	-					
Parkland Middle School	9,029	-	-					
Roscoe Nix ES (Northeast Consortium ES #16)	4,702	-	-					
South Lake Elementary School	2,309	-	-					
Watkins Mill Elementary School	2,241	-	-					
Ashburton Elementary School		786	786					
Bells Mill Elementary School		8,335	8,335					
Carderock Springs Elementary School		5,885	5,885					
Cashell Elementary School		6,536	6,536					
Clarksburg/Damascus Elementary School #8		9,367	9,367					
College Gardens Elementary School		8,540	8,540					
Cresthaven Elementary School		7,185	7,185					
Einstein High School		1,330	1,330					
Fallsmead Elementary School		1,699	1,699					
Fields Road Elementary School		2,404	2,404					
Galway Elementary School		8,748	8,748					
Luxmanor Elementary School		1,802	1,802					
Sherwood High School		926	926					
Silver Spring International MS/Sligo Creek ES		991	991					
Stedwick Elementary School		3,051	3,051					
T.W. Pyle Middle School		2,080	2,080					
Travilah Elementary School		1,048	1,048					
Washington Grove Elementary School		3,391	3,391					
Westland Middle School		764	764					
Francis Scott Key Middle School		14,076	7,038	7,038				
Paint Branch High School		33,330	16,665	16,665				
Redland Middle School		10,491	5,246	5,246				
Ridgeview Middle School		9,488	4,734	4,734				
Walter Johnson High School		27,415	13,707	13,708				
Farmland Elementary School	1,740	4,850	4,850					
Cabin John Middle School		18,294	9,147	9,147	9,147			
Cannon Road Elementary School		6,787			3,393	3,394		
Seven Locks Elementary School		6,102			3,051	3,051		
Gaithersburg High School	2,552	36,848			18,424	18,424		
Garrett Park Elementary School	1,111	7,938			3,969	3,969		
Weller Road Elementary School		10,178	2,300			3,939	3,939	
Beverly Farms Elementary School		7,878				3,939	3,939	
Carl Sandburg Modernization		7,698				3,849	3,849	
Glenallen Elementary School		7,878				3,939	3,939	
Herbert Hoover Middle School		15,590				7,795	7,795	
Wayside Elementary School		12,362	2,815				4,774	4,773
Bel Pre Elementary School		9,517					4,758	4,759
Brown Station Elementary School		9,551					4,776	4,775
Candlewood Elementary School		8,591					4,295	4,296
Rock Creek Forest Elementary School		9,528					4,764	4,764
Seneca Valley High School		45,000					22,500	22,500
Tilden Middle School		11,000					5,500	5,500
Wheaton High School		40,113					20,056	20,057
Wheaton Woods Elementary School		9,551					4,776	4,775
William H. Farquhar Middle School		19,209					9,605	9,604
Subtotal, Planning and Construction	48,914	473,911	127,173	61,387	37,984	52,299	109,265	85,803
Countywide Projects								
Roof Replacement	2,458	2,442	2,442					
HVAC/Electrical Replacement	925	971	971					
Relocatable Classrooms	-	1,000	-	200	200	200	200	200
Systemic Projects (Outyears)	-	15,000	-	3,000	3,000	3,000	3,000	3,000
Subtotal, Countywide	3,383	19,413	3,413	3,200	3,200	3,200	3,200	3,200
Total, All Projects	52,297	495,486	132,748	64,587	41,184	55,499	112,465	89,003
Offset (*)	-	(245,486)	(82,748)	(24,587)	(1,184)	(15,499)	(72,465)	(49,003)
Total State Aid Assumed	52,297	250,000	50,000	40,000	40,000	40,000	40,000	40,000

Notes:

[1] This chart reflects outyear State aid estimates from the MCPS December 2007 request to the State. Future annual request levels for State aid will be based on State eligibility requirements and may exceed the amounts shown. In addition, anticipated changes to State funding formulas will affect amounts requested.

[2] Projects shown beyond FY09 do not yet have construction dollars approved. Expected funding requests are shown here.

[*] Offset reconciles specified project total costs with assumed State funding levels.

S:\CIP\Development\Categories\MCPS\FY09 Publication\State aid table FY09 App.xls

12/27/2007